	Document Page	2 of 90 2		
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16	For Kazen, McClain, Satterley	Montgomory MaCraakon		
17	& Greenwood, PLC and Simmons Hanly Conroy LLC:	BY: NATALIE D. RAMSEY, ESQ. 1105 North Market St., 15th Floor		
18		Wilmington, DE 19801		
19		LINDA SIMPSON, ESQ.		
20	ALSO PRESENT:	J. JOEL MERCER, JR ESQ.		
21		TYLER L. WOOLSON Bestwall LLC		
22		ROLAND TOMFORDE Donlin, Recano & Company, Inc.		
24		Zonzin, Recano a company, inc.		
25				

APPEARANCES (via telephone): For Kazen, McClain, Satterley Montgomery McCracken & Greenwood, PLC and Simmons BY: MARK A. FINK, ESQ. 1105 North Market St., 15th Floor Hanly Conroy LLC: Wilmington, DE 19801 

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## 1 PROCEEDINGS (Call to Order of the Court) 2 THE COURT: All right. Good afternoon. 3 We are here in the Bestwall Inc. -- excuse me --4 5 Bestwall LLC matter for first day hearings. And there are a 6 slew of you. 7 So you all can take a seat. And what I typically do is start by having people 8 announce their appearances. There are a lot of you, but, 9 Ms. Abel, we'll start with you. 10 11 MS. ABEL: Shelley Abel and Alex Kenny for the Bankruptcy Administrator's Office. 12 THE COURT: Okay. All right. 13 MR. CASSADA: Good afternoon, Your Honor. I'm Garland 14 15 Cassada, Robinson, Bradshaw & Hinson. We are special, asbestos 16 claims estimation counsel and local chapter 11 counsel for the 17 debtor --18 THE COURT: Okay. MR. CASSADA: -- Bestwall. 19 I'd also like to introduce Greg Gordon of the Jones 20 Day firm. 21 THE COURT: All right. Welcome. 22 MR. GORDON: Good afternoon, Your Honor. 23 MR. CASSADA: Excuse me. Jones Day is serving as the 24 lead chapter 11 counsel and I believe late last week you signed 25

orders admitting Mr. Gordon and his colleague pro hac vice. 1 I believe I did. 2 THE COURT: Welcome to Charlotte. Welcome to the other courtroom 3 in Charlotte, Mr. Gordon. 4 5 MR. GORDON: Thank you, Your Honor. Appreciate that. THE COURT: You're welcome. 6 7 Anybody else who would wish to announce an appearance today? 8 9 MR. MILLER: Afternoon, Your Honor. Jack Miller, Rayburn Cooper & Durham. I'm here on behalf of non-debtor 10 11 affiliate, Georgia-Pacific LLC, which is a Delaware limited liability company. 12 13 THE COURT: Okay. MR. MILLER: I'd like to also introduce to the Court 14 15 co-counsel, Mark Goodman and Natasha Labovitz. They're here 16 from New York, Debevoise & Plimpton. 17 THE COURT: Okay. Welcome. 18 MR. GOODMAN: Thank you, Your Honor. THE COURT: Uh-huh (indicating an affirmative 19 20 response). 21 Ms. Simpson, welcome back. 22 MS. SIMPSON: Thank you. I'm Linda Simpson and I'm appearing as local counsel 23 for two asbestos claimants' law firms, the firm of Simmons 24

Hanly Conroy LLC and the firm of Kazen, McClain, Slatterley

25

[sic] & Greenwood.

I'd also like to introduce Natalie Ramsey and Mark

Fink is on the telephone. They are lead counsel for these

firms. Ms. Ramsey and Mr. Fink are partners with the law firm

of Montgomery, McCracken, Walker & Rhoads in their Delaware

office. Pro hac vice applications were filed today for both of them.

THE COURT: Right. And I, I don't believe I have signed those orders, but we will get those signed. We signed a lot of orders in this case.

All right. Are there any other parties who would wish to announce an appearance?

(No response)

THE COURT: I know, I understand that there are a lot of folks on the phone and in that regard and with respect to telephonic appearances, probably what, what I will do going forward is basically adopt the same procedures that Judge Whitley has used in the <a href="Garlock">Garlock</a> case and in the <a href="Kaiser">Kaiser</a> case.

And as I understand it, unless parties have filed notices of appearance with the Court or otherwise been admitted to practice pro hac, you will not be allowed to appear telephonically, barring the exception of today. Procedurally, what you need to do is send an e-mail to my judicial assistant, Sara Durkin, if you wish to appear telephonically -- and that's assuming that you have otherwise noticed an appearance in the

- case or been admitted to practice pro hac -- and she will give 1 you consent and, through me, and she will give you the 2 appropriate dial-in information so that you can appear 3 telephonically. 4 Let me also say just for purposes of the record I am 5 not a fan of folks making argument over the phone. 6 7 doesn't work very well. So if you wish to participate in this case in a 8 meaningful way, I would suggest that you get yourself here and 9 make yourself available to the Court and arque in person. 10 11 Having said that, I also know that there will be emergencies that arise. So we can make exceptions for that, 12 13 certainly, but that will be an exception and not the rule. And the risk of any difficulty, you know, oftentimes 14 15 we have parties who appear telephonically and we simply hear every third word. And so if you appear over the phone, then 16 17 you bear the risk of any technical difficulties or problems, 18 okay? I don't believe that there are any other 19 All right. sort of administrative matters that we need to resolve. 20 21 So with that, we will start with the first day motions. 22 Mr. Gordon. 23 24
  - MR. GORDON: Thank you, Your Honor. Again, Greg Gordon, Jones Day, on behalf of the debtor here, Bestwall LLC.

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I'd like to start, if I could, Your Honor, with a
 1
    couple of sets of introduction.
 2
             THE COURT: Uh-huh (indicating an affirmative
 3
    response).
 4
             MR. GORDON: And, following that, with Your Honor's
 5
    permission, I'd like to make kind of an opening statement to
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 7
    provide Your, the Court with a bit of an overview drawn,
    largely, from the informational brief we filed in the first day
 8
    declaration, but just try to pull that together in a summary
 9
    fashion for the Court.
10
11
             THE COURT: Okay. That sounds good.
             MR. GORDON: By way of introductions, Your Honor,
12
13
    colleagues of mine who weren't introduced before, Jeff Ellman
    to my left.
14
15
             THE COURT: All right.
             MR. ELLMAN: Good afternoon.
16
17
             THE COURT: Welcome.
             MR. GORDON: Dan Prieto to his left.
18
             MR. PRIETO: Good afternoon, Your Honor.
19
                          And then Amanda Rush sitting along the
20
             MR. GORDON:
    side.
21
22
             THE COURT:
                         Welcome.
                          And then the other introductions are from
23
             MR. GORDON:
    the client, from Bestwall, Your Honor, if I could. Mr. Joel
24
25
    Mercer.
             He's --
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MR. MERCER: Good afternoon, Your Honor.
 1
                         Welcome. Good afternoon.
 2
             THE COURT:
 3
             MR. GORDON: He is the Chief Legal Officer of
    Bestwall.
 4
 5
                         Okay.
             THE COURT:
             MR. GORDON: And then Tyler Woolson to his left.
 6
 7
             MR. WOOLSON: Good afternoon.
             THE COURT: Good afternoon.
 8
             MR. GORDON: He is a Vice President and Chief
 9
    Restructuring Officer of Bestwall.
10
11
             THE COURT: Okay. All right. Thank you.
12
             MR. GORDON: Thank you, Your Honor.
             And if I might, before I start, I took some of the,
13
    the demonstratives out of the informational brief and just put
14
15
    them in a little book for Your Honor.
             THE COURT: Okay.
16
17
             MR. GORDON: I thought that would be helpful. If I
18
    could approach.
             THE COURT: Yes, sir.
19
             MR. GORDON: I have a bunch of extra copies for people
20
21
    in the courtroom as well.
22
             THE COURT: Yes, sir.
23
             MR. GORDON: May I approach, Your Honor?
             THE COURT: Yes, sir.
24
25
        (Documents handed to the Court and counsel)
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11
 1
             THE COURT:
                         Thank you.
 2
             If we could pass one over here to our law clerk,
 3
    please.
             MR. GORDON: Oh, I'm sorry.
 4
             THE COURT:
                         That's okay.
 5
             MR. GORDON: One of the more important ones.
 6
 7
    are more up here, too.
             THE COURT: So as to not put them on the spot, but two
 8
    folks who you will -- my, my permanent law clerk is Chris
 9
    Badger, who also served Judge Hodges in the Garlock case.
10
11
    to the extent that you need to send questions and e-mail,
    Mr. Badger will be the person to whom you should direct those
12
13
    e-mails.
             So I suspect that you all will get to become very
14
15
    familiar with Mr. Badger.
16
             MR. GORDON:
                          Thank you, Your Honor.
17
             THE COURT: Uh-huh (indicating an affirmative
18
    response).
             MR. GORDON: So, Your Honor, I'll probably begin by
19
    stating the obvious here, which is the fact that we're here in
20
    this court because of asbestos claims. Bestwall and its
21
    predecessors have been burdened by asbestos litigation for over
22
    40 years and it's projected that these claims will continue to
23
    be filed against Bestwall for another 30 more; in fact, through
24
    at least 2050. Since the filing of the first case, which
25
```

occurred in 1979, Bestwall and its predecessors have been

2 subject to 430,000 asbestos-related personal injury lawsuits.

3 Over that time period, Bestwall and its predecessors have spent

4 approximately \$2.9 billion defending and paying claims. As of

5 | the petition date, Your Honor, Bestwall had approximately

6 | 64,000 pending claims. Those claims are pending, literally, in

7 | virtually every state across the country as well as certain

8 | territories of the United States and of those 64,000 claims,

9 about 22,000 are active.

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Our objective, Your Honor, in this case and the reason we filed in this court is that we're seeking the confirmation of a Section 524(g) plan of reorganization that comprehensively and fairly and equitably resolves all these claims, all the pending claims that I just referred to, as well as all future claims that may be filed against the company. And I can say with a lot of assurance, Your Honor, that this company is committed to dedicating the resources necessary to getting to that resolution and to do so as soon as we possibly can.

I'd like to begin, Your Honor, if I could, with a bit of background about Bestwall, itself. Bestwall is a North Carolina limited liability company. It was formed this past July, July 31, 2017, and its formation occurred as part of an internal corporate restructuring of an entity then known as Georgia-Pacific Limited Liability Company and for ease of reference, I'll refer to it as Old GP. And I, I'm going to

1 come back to that corporate restructuring because I think it's

2 | important for the Court and the parties to understand how that

3 worked.

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But before I do that, what I'd like to do is just talk about the debtor itself, along with its assets and liabilities and its organizational structure.

7 THE COURT: Uh-huh (indicating an affirmative 8 response).

MR. GORDON: So, Your Honor, if you'll open your, the book I handed up, I'm actually going to use the Demonstrative Exhibit No. 1, which is a fairly simplistic corporate chart, but obviously, Bestwall here is highlighted in yellow. It has, basically, four principal assets. It owns land, it owns land in Mt. Holly, North Carolina. That land is leased to a nondebtor affiliate that operates a plant. It has cash. As of the petition date, that amount of cash was about, was approximately \$20.7 million. It owns all of the equity interest in an entity called GP Industrial Plasters LLC. That's the entity underneath and I'm going to talk about that in a bit. And it also has a funding agreement with, with the New Georgia-Pacific LLC, which I'll refer to as New GP. That's the entity that sits to the right of, of the Bestwall entity. So there's a funding agreement that runs from George-Pacific LLC, or New GP, to Bestwall.

Now coming back, Your Honor, to GP Industrial Plasters

- 1 LLC, you'll see it has two subsidiaries, Blue Rapids Railway
- 2 | Company, Industrial Plasters Canada ULC. Those entities
- 3 together have a plaster business. They develop, manufacture,
- 4 | sell, and distribute gypsum, gypsum plaster, and this plaster
- 5 | is used for all kinds of different purposes, floor
- 6 underlayment, industrial plaster, metal casting plaster, even
- 7 dental plaster, medical plaster, arts and center, arts and
- 8 crafts plaster, and so on.
- 9 GP Industrial Plasters owns or leases three
- 10 | facilities. It owns a facility in Blue Rapids, Kansas and it
- 11 leases facilities in Las Vegas, Nevada and Camden, New Jersey.
- 12 You'll be happy to know that Blue Rapids Railway operates a
- 13 | short-line railroad. So we've got a railroad aspect to this,
- 14 but it's just at the Blue Rapids facility.
- And then the plaster, the Canada entity, Industrial
- 16 | Plasters Canada ULC, holds certain assets for that business not
- 17 | currently in use and they principally comprise a, a gypsum mine
- 18 in Canada.
- The business of the plaster company, this unit of,
- 20 | this group of three, is profitable. They're projected to have
- 21 approximately 14 million in EBITDA in 2018 and approximately 18
- 22 million in EBITDA for the years thereafter. And the value of
- 23 | that, just to make a note of that, we believe, is
- 24 approximately, of this business, is approximately \$145 million,
- 25 | including cash on hand, which is about 13 million.

Then I wanted to talk a bit about the funding agreement that I referred to before. So this is an important agreement to understand. It's probably somewhat unusual, probably an agreement maybe Your Honor hasn't seen before and others here haven't seen before. I have to say, I haven't seen an agreement quite like this before, either.

So again, this is between Bestwall and New GP. It's not a loan agreement and the reason it's not a loan agreement is there's not an obligation on the part of Bestwall to repay funds that would be provided to Bestwall by New GP. By its terms, it requires New GP to provide funding to pay all of Bestwall's costs and expenses, to the extent Bestwall isn't able to do so from the distributions it receives from the plaster business. In addition, it also obligates New GP to fund amounts necessary to pay asbestos claims, including specifically for the funding of a Section 524(g) trust. But again, only to the extent that Bestwall's assets are insufficient to provide the necessary funding for the trust.

So again, it's important to understand not a loan agreement. It's a funding agreement, but it's a committed obligation by New GP to pay expenses, to the extent the debtor can't pay them, and to pay the asbestos claims, to the extent that the debtor can't pay those with its assets.

So those are the, the primary assets of Bestwall, four categories that I've described.

On the liability side, really only one category of assets -- I'm sorry -- one category of liabilities and those are the asbestos claims. And if I'm doing my job right, I'll be referring to them as the Bestwall Asbestos Claims. So that, I can provide some clarity on that.

So just to go back in summary with respect to

Bestwall, it owns a business. It owns the equity in a business
with a value of approximately 145 million; has approximately 21
million in cash; it has the land in Mt. Holly, North Carolina;
and it has the funding agreement with New GP.

Now if I could, Your Honor, I'd like to walk through, to some extent, the corporate restructuring back on July 31.

And again, this is the transaction that led to the formation of Bestwall LLC.

So if we go back to July 31 and, in fact, maybe go a few days before July 31, at that point in time all of the assets and liabilities that today sit in both Bestwall and New GP were at that time in one entity, which, confusingly, was also called GP, but I'm going to refer to it as Old GP.

So on July 31, 2017, that former Georgia-Pacific entity, again Old GP, underwent a corporate restructuring. It did so for two primary reasons. One reason was it did it to separate and then align its business of managing and defending asbestos claims with the assets and the team of people related to or responsible for those claims.

So just to break that down a bit, what was separated out were the asbestos claims and just to pause there for a second. By this time the management of the Best, of the asbestos claims, at least the way I think about it, was a business in and of itself. We're talking about the management and the defense of literally tens of thousands of claims all across the United States. In point of fact, it was one of the larger businesses in terms of cash flow of, of all the Georgia-Pacific businesses at the time.

So that, those liabilities were separated. Those claims were separated. The team that was largely responsible for the management and defense of those claims, really Mr. Mercer and the people who work for him, they were separated. They've been seconded to, to Bestwall. So that was the one aspect of it.

And then the other aspect of it, I referred to certain assets that were associated with the liabilities. The liabilities derive -- and I'm going to come back to this -- from an acquisition that Old GP did back in 1965. It acquired a company at that time known as Bestwall Gypsum. That company had certain businesses and assets. Among them were plaster assets. The three sites that I referred Your Honor to that one is leased, or the two that are leased, the one that is owned, those basically are legacy assets from the old Bestwall Company. So they would put into this Bestwall operation as a

subsidiary that is part of this parent and its subsidiaries.

I do want Your Honor to know that there are other legacy Bestwall assets that were not moved, principally some assets or some plants that relate to a wallboard business, but it simply wasn't viewed by the company as feasible to separate those assets because they had been so carefully and fully integrated into other wallboard operations at the company.

But the effort was to move the claims, separate the claims, put them with the people who managed those claims, and then include in that as well assets that were associated with those liabilities, again assets that were the legacy assets that came along at the time of the Bestwall Gypsum acquisition.

So that was Reason No. 1.

Reason No. 2 was just to provide additional optionality regarding the filing of the chapter 11 as an alternative to deal with the asbestos liabilities. And when I say that, what I'm referring to, in particular, is the option to file the chapter 11 in a way that didn't expose the entire Georgia-Pacific enterprise, all its other assets and operations that have nothing to do with the asbestos liabilities, not to expose those to the bankruptcy filing as well.

So that was the second, second reason for the corporate restructuring.

That said, though, I want to emphasize that although those were, obviously, very important and they were the primary

reasons, a key object -- and, of course, the key objective was not to subject these other assets to the bankruptcy.

At the same time, the key, another key objection [sic] was to ensure that the financial wherewithal of these other assets and operations -- stated another way, the paying power generated by those other assets and operations -- would nonetheless remain available to Bestwall, if needed, to resolve these asbestos liabilities and that objective was ultimately realized in the form of the funding agreement that I described to Your Honor earlier.

Now in terms of the, the restructuring itself, if Your Honor had a chance to review Mr. Woolson's declaration, it went through in some detail the steps. I'm just going to describe the essence of it because I think if you understand the essence, you know, the steps are just kind, that's the A to B to C that gets you to the ultimate restructuring.

So the essence of the restructuring was that Old GP effected what's called a divisional merger under Texas law. And the way I think about it is it's the opposite of what you think a merger normally is. Instead of companies combining, the company can literally split apart. But the way it can be done under the Texas statute is that existing entity ceases to exist and in its place, two new entities are created. One of those entities was Bestwall and Bestwall as part of that restructuring, again, received the, or was allocated the

asbestos claims and it was allocated the assets that I described earlier.

Then the other entity that was created was what I'm referring now to as New GP --

THE COURT: Uh-huh (indicating an affirmative response).

MR. GORDON: -- which was allocated all the other liabilities and allocated all the other assets and operations.

So you have Bestwall on the one hand solely responsible for asbestos claims. You have New GP on the other solely responsible for all the other liabilities of the former Old GP and then the assets were split, as I described earlier.

But again, another key to understanding this -- it's not totally intuitive, at least to me -- is the old entity is gone and in its place now there are two new entities and both were created as of July 31, 2017. And again, I just want to underscore this. In terms of New GP, it received the other operations and assets and became solely responsible for the other liabilities and, very importantly, it became the payor under the funding agreement. So it became the payor; Bestwall, the payee.

So, Your Honor, one other comment I'll make about the corporate chart is obviously you have Bestwall to the left, you have Georgia-Pacific LLC or New GP to the right. You have the funding agreement running from New GP to Bestwall. There are

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1 some other agreements as well.
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- THE COURT: Uh-huh (indicating an affirmative response).
- MR. GORDON: And we've already filed some motions with
  the Court. They're not up for today. But, for example,
  there's a services agreement that runs from New GP to Bestwall
  pursuant to which it provides a variety of administrative-type
- 8 services, legal, tax, accounting, services like that. There's
- 9 also the -- excuse me, Your Honor -- secondment agreement that
- 10 | I referred to earlier by which Mr. Mercer and his team had been
- 11 seconded. And when I say "seconded," maybe that's a bit of an
- 12 unusual word. I can't say it's one I, I usually normally in my
- 13 vocabulary. But basically, Your Honor, they've been assigned
- 14 | full time to the Bestwall entity and they're, they're basically
- dedicating all their time to assisting with the, you know,
- 16 continuing to do their work with respect to asbestos claims and
- 17 then this bankruptcy case.

- 18 THE COURT: I'm embarrassed to admit it, but my clerk
  19 and I thought that was a typo when we first came across that
- MR. GORDON: Well, it's certainly possible we, we

word, but we, we quickly figured out that it was not.

- 22 misspelled it and if we did, certainly not my fault.
- THE COURT: It, it was not. It was a term with which
  we were not familiar, admittedly, so.
- MR. GORDON: Well, my colleagues will bear

responsibility for that, but --

2 THE COURT: It's not misspelled.

MR. GORDON: Okay, good.

Your Honor, now I'd like to, if I could, refer or talk a bit about the events that have led to us being in this court today.

So as I indicated, the filing has, has really been precipitated by these continuing flood of asbestos claims that the company's been receiving over a substantial period of time. They date back, as I indicated, to this acquisition in 1965 of Old, Old Bestwall or Bestwall Gypsum Company.

And just to provide Your Honor with a bit of detail about Bestwall Gypsum Company, Old Bestwall manufactured wallboard. That product didn't contain any asbestos and it also manufactured joint compound products and those products did contain limited amounts of chrysotile asbestos, I think about 3 to 5 percent by weight. The products came in two forms. They came in a powder, which you would mix with water, or they became, or they came ready mix. And I'm not a handyperson at all. My wife, if she were here to tell you, she would say I can't do anything around the house and I would have a hard time arguing against that. But, in any event, I understand that joint compound's a paste and could be used to, basically, fill the seams on sections of wallboard, maybe cover nail holes, things like that. The purpose is to smooth the

by 1977.

1 | surface, but it can then be painted or otherwise decorated.

So it acquired this company, manufactured these products with small amounts of chrysotile asbestos in 1965.

That company was merged into Old GP and Old GP continued to manufacture those products with asbestos for about another 11 or 12 years. All the asbestos was taken out of those products

Now it is significant -- I'll just go back over this -- at least from our perspective, that the asbestos that was contained in these products was chrysotile asbestos.

Because, in our view, there isn't any dispute in the science, scientific or medical community that it's a substantially lower, has a substantially lower potency than other forms of asbestos and, in particular, you may have heard this term, amphiboles, or amphibole asbestos. And, in fact, Judge Hodges in the <a href="Garlock">Garlock</a> case acknowledged that chrysotile asbestos had a lower potency than other forms of asbestos.

It's also important to note, I think, Your Honor, that the joint compound as a whole -- and I'm talking about across all manufacture -- only represented about 1-1/2 percent of all asbestos-containing products manufactured in the US in the 20th century and that would mean that our percentage of asbestos-containing products out in the, in the marketplace would have been well under 1 percent. It really was -- these joint compound products were really dwarfed by other types of

asbestos-containing products; for example, insulation, construction materials, and the like, and those materials largely included amphibole asbestos rather than chrysotile.

So from our perspective, Your Honor, this has created a very significant anomaly in a way. We had limited amounts of asbestos that's far less potent than the other forms of asbestos. We have a miniscule percentage of all the asbestos-containing products out there in the marketplace, yet in the years leading to the filing Bestwall and Old GP were being sued in about 70 to 80 percent of all mesothelioma cases. It's really hard for us to reconcile that.

Then, Your Honor, the other thing that I think is important to understand about the years leading up to the filing is what happened in terms of the litigation, how the litigation developed over the years. Because there's a sea change that occurred around 1999.

For the first 20 years of the litigation, from about 1979 to 1999, Old GP, really, was an insignificant defendant. It paid minimal amounts of defense and indemnity costs and during that time there are other, there are a number of other primary defendants, really these big insulation-type manufacturers, for the most part, or big manufacturers of amphibole products. They were the primary defendants. They were paying, by far, the bulk of the money.

But, Your Honor, if you turn again to the

demonstratives and if you look at the second one, which is very 1 cleverly made to look like a wave, there was literally a wave 2 of filings of the primary defendants that occurred. 3 really begins in 2000, actually began in '99, but the biggest 4 years were 2000, 2001, and 2002. You'll see on this exhibit 5 6 the primary defendants are represented in red. You can see 7 Babcock and Wilcox, Pittsburgh Corning, Owens Corning, Armstrong World, Grace, USG, Turner and Newall, and so on. 8 And it's significant that -- so you can see this really big wave 9 that peaked in 2002 and then it started to recede a bit in the 10 11 years thereafter. What's very interesting, if you look at that -- well, 12 first of all, let me, let me comment. 13 As a result of that, as those -- those defendants 14 15 filed bankruptcy. They exited the tort system. The plaintiffs 16 increasingly turned to the other defendants, who, up until that 17 time, were minor or insignificant, and began really focusing on 18 them, targeting them. And, of course, Old GP was one of them. From our perspective, we went through a situation where our 19 products were identified very rarely as causes of asbestos 20 disease, the products that were identified extremely often. 21 22 And that, that sea change in the product IDs or the identifications or the naming of our company basically tracks 23

So if you go back again and look at the demonstrative,

this asbestos wave.

24

25

you look at Demonstrative Exhibit No. 3. I mean, this reflects the filings that the company was subject to from the years, for

3 | the years 1990 to 2016, but look at the years 1990 through 1999

4 and then 2000 and then look what happens from 2001 forward.

This kind of mirrors exactly the bankruptcy wave, the filing wave that I showed Your Honor earlier.

And then if you go to Demonstrative Exhibit No. 4, a similar chart, this is the number of meso claims paid by payment year, same, well, same group of years, although this one includes part of 2017. But again, very similar experience, very low numbers through 1999, picking up in 2000 and then just beginning to skyrocket in 2001, and then staying high throughout.

And this phenomenon happened even though the large majority of companies that had filed for bankruptcy had successful bankruptcies in the sense that they reorganized. They established Section 524(g) trusts and they funded those trusts with billions of dollars and those trusts are continuing to operate today and they're paying billions of dollars in, in claims today.

Just to provide some additional numbers, in the first 20 years of the litigation our, our defense and indemnity costs averaged about six million a year. They were about a hundred million in total for the first 20 years of the litigation. In the last 18 years, they've averaged approximately \$160 million

per year, more than 25 times more than what they were before the wave.

And, and I should go one more chart here, Your Honor, Demonstrative Exhibit No. 5. This shows the, the difference in the average payments made per claim for the years. Again, first 20 years average \$20,000. Last 17 years or so, over \$120,000. Again, just the sea, sea change. Additionally -- so that's the history over a long period of time, but things have become even more concerning in the last three years, maybe the last two years and ten months.

In 2015, our total defense and indemnity spend hit approximately \$184 million; in 2016, that spend hit approximately \$174 million; and in 2017, just through the first ten months prior to the filing, that spend hit \$200 million. So our experience has been of even greater concern in the last three years. And, and, you know, bottom line, Your Honor, just looking at that, you know, we feel strongly that the number and the magnitude of the claims are wildly disproportionate to what our true or actual liability could be.

Now in that regard -- and I'm not going to spend a lot of time on this, but we did cover it in the informational brief and so I, I do want to say some things about it today -- we think the fact that we're the subject of so many claims and are being forced to pay significantly higher settlements is directly the result of what I would call shortcomings in the

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tort system and, in fact, some abuses in the tort system. And there's really two, in particular, that we pointed out in the informational brief.

One is just the truly inexplicable number of plaintiffs who are now and have been recently identifying Bestwall products as substantially contributing factors to their disease. You know, for more than 20 years, you know, plaintiffs were basically identifying the products of these other manufacturers -- again, big insulation manufacturers, the other big companies who made amphibole products -- and not, not identifying products like those that were manufactured by Bestwall or Old GP. After the bankruptcy wave, that completely changed to the point that now so many additional people have come forward. In our view, it's far more than ever could really have been exposed in view of the low chrysotile exposures of our product, which was, really, it's limited, it's a limited population and really small amounts of chrysotile. And again, I come back to what I said before. We're talking about a product that represented less than 1 percent of asbestos-containing products in the marketplace, yet today we're sued in 70 to 80 percent of mesothelioma cases.

So that's No. 1.

And then the No. 2 item of misconduct that we pointed out was what appears to be repeated failures by plaintiffs to disclose exposures to asbestos-containing products for which

1 | trusts are now responsible. So whereas before they were

2 | saying, "I was exposed to W. R. Grace products," or,

3 | "Pittsburgh Corning products," or, "USG products," when they're

4 questioned by us or when they were questioned by us they denied

5 | that and have said, instead, "No, we were exposed to your

6 | products, " maybe one or two other either joint compound

7 | products or other chrysotile products.

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And as we took a look at this in preparing for this filing, we did have available to us the record in <u>Garlock</u> that was made publicly available, the trial record, and we learned, first of all, that a number of the cases we settled were the same cases that were specifically identified by Judge Hodges in Garlock as having this very problem that I'm raising here.

And, and so we found that we had an overlap. In terms of the cases we settled, they were the same, they're at least the same plants. And then we were able to take that record further and actually investigate whether or not it appeared that Bestwall or Old GP was, in fact, subject to the same practice and we found that it was, in many cases. And we included examples in our informational brief which we just documented as Plaintiffs 1 through 5, but all of them had a very similar fact pattern, at least in my view, in that in testimony in connection with, with Georgia-Pacific's -- I'm sorry -- with Bestwall's claims they indicated that their exposures were to Bestwall products, other joint compounds

potentially, or other chrysotile, denied exposure to, basically, the products of any of these companies that had gone through bankruptcy and established trusts, and we were able to determine through investigation, primarily from the Garlock record, that although those statements were made to Bestwall or Old GP prior to the time a settlement was reached -- and, in point of fact, those same individuals were, in fact, either before, during, or later filing trust claims against the trusts or, you know, basically, you know, pursuing claims against 

other parties, claiming exposure to other parties' products that they had denied in connection with fact-finding efforts conducted by Old GP or Bestwall.

So, Your Honor, I'd like to move on from that to just talk a little, provide a little bit more information about the burden of the litigation and how I wind up with what we hope to accomplish in the case, if I'm remembering my outline correctly.

So you can imagine that managing and defending this significant number of cases is, is a significant burden. The company -- well, when I say "the company," I should say Bestwall and formerly Old GP -- have retained approximately 50 outside defense firms to help with the defense of the claims. From 2012 to 2016, Old GP paid, on average, about 660 attorneys and paralegals to help with the defense and management of the claims. In aggregate, they billed, on average, per year about

150,000 hours. In addition to those counsel, Old GP also retained nearly 40 experts, plus it needed data management assistance as well as discovery vendors as well. In 2016, the defense costs alone exceeded 40 million just to manage these cases. And, of course, this is managing the cases in a way you have to manage them in the sense there's so many of them, you can't try them all because that literally would mean, that would costs billions of dollars to do that.

So they're largely managed to the point where they can be settled. A number of them are settled through what we call group settlements. It's an agreement with a law firm where a bunch of claims are grouped together and, and settled all at once or settled as part of a package. And so, largely, Your Honor, what we're forced to do because we can't possibly try all the proof of claims we are settling in this way to basically avoid the defense costs. And Your Honor may know from the <a href="Garlock">Garlock</a> case that Judge Hodges recognized that fact in connection with settlements there and ultimately, between that fact and the fact that he saw this misconduct that I talked about earlier, he concluded that the settlement history of a company was not, did not bear any relationship to its actual legal liability.

So, Your Honor, the decision to file came after careful consideration by the Board of Managers of Bestwall of its experience and Old GP's experience in the tort system both

in the past, in the present, and what was anticipated to happen 1 in the future, which is tens of thousands of additional claims 2 that I indicated earlier at least through 2050. They were the 3 ones, the Board, that made the decision to file and pursue a 4 Section 524(q) asbestos trust. You know, I think, 5 fundamentally, it's because the litigation's been a significant 6 7 burden for years, it's been anticipated to continue for years more, and the concern is as well that the future may very well 8 be considerably worse or significantly worse because the wave 9 that we talked about, I think in Exhibit No. 2, could occur 10 11 again. And we're in a similar situation where there are primary defendants paying the bulk of the money in the tort 12 system and if that occurs again, then the, the defense and 13 indemnity costs of Bestwall could have increased or could 14 15 increase exponentially in the future. And in that regard, Your Honor, I should note that 16 17 it's our understanding that every other major joint compound 18 manufacturer has filed for bankruptcy or, or, maybe putting it another way, we believe that Bestwall may be the last major 19 joint compound manufacturer that was in the tort system that 20 has now filed for bankruptcy. 21 So, Your Honor, in terms of this proceeding itself, as 22 I indicated earlier, our goal is to negotiate, obtain approval 23 of, and ultimately consummate a chapter 11 plan of 24

reorganization that would create and fund a trust to pay

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current and future asbestos claims. That trust, we would contemplate, would treat all claims equitably, or, maybe said better, uniformly. That trust would process and pay claims pursuant to trust distribution procedures that would have been approved by the Court, or would be approved by the Court. And importantly, the goal is to pay all the claims in full. We believe with the funding agreement, we have the capability of doing that. That plan would also -- we would also contemplate that plan would provide for the issuance of a channeling injunction that would permanently protect Bestwall, its affiliates, and others from Bestwall Asbestos Claims, both current and future.

Again, I want Your Honor to know that we're prepared to work with the court-appointed asbestos claimants' committee and future claimants' representative to reach this goal of a, of a Section 524(g) plan of organization. We're prepared to provide information at the appropriate time to those parties. We're prepared to commence negotiations with those parties as soon as they're ready to go.

We're also prepared, Your Honor, that if negotiations for whatever reasons don't prove fruitful, to ask Your Honor to estimate the liability or the asbestos claims for purposes of confirmation to assist us to ultimately get to a resolution.

And like in <a href="mailto:Garlock">Garlock</a>, we would ask for or seek a, an estimation of our actual liability as opposed to just an estimation of

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what our settlement experience might have been, had we chosen to remain in the tort system for decades in the future.

But, Your Honor, whether we ultimately proceed with or without an estimation, our ultimate objective is a consensual plan. Our objective is to get to a consensual plan that's supported by both the asbestos claimants' committee and the future claimants' representative. And, of course, we recognize and acknowledge that Section 524(q) requires a 75 percent plus vote of the current asbestos claimants. We believe, Your Honor, that a Section 524(q) plan of reorganization is the best outcome for all stakeholders. We believe it will achieve, enable all parties to achieve a fair, equitable, and comprehensive resolution of all current and future asbestos If we can reach that result, it will end what we view claims. is inefficient, costly, and uncertain litigation, both for the benefit of us as well as for the benefit of claimants as well. We submit that chapter 11 is the only option available to achieve a permanent comprehensive result of this nature.

And, Your Honor, we look forward to working with the claimants and their representatives and also working with Your Honor to achieving that result.

Thank you.

THE COURT: Thank you. And I guess on behalf of the Court let me say that we and the court staff are here to help you and the ACC and the FCR and the BA work together or

litigate or do whatever we need to do to meet that goal, so. 1 2 MR. GORDON: Appreciate it. THE COURT: Uh-huh (indicating an affirmative 3 response). All right. 4 MR. GORDON: Now, if I could, with Your Honor's 5 permission, I'd like to turn the lack of podium, I quess, over 6 to Mr. Ellman, who would like to address the first day motions 7 and then we would take up the adversary proceeding and the 8 request for the entry of a temporary restraining order last, 9 again with Your Honor's permission. 10 11 THE COURT: That sounds like a fine way to proceed. And I'm going to have some -- it's going to take me 12 some time to learn your, your names. 13 So tell me your name, again, Mr. --14 15 MR. ELLMAN: Certainly, Your Honor. So for the record, Jeffrey Ellman from Jones Day on behalf of the debtor. 16 17 THE COURT: Okay. All right. 18 MR. ELLMAN: And I will stand over here, if that's all right with Your Honor. 19 20 THE COURT: Sure. 21 MR. ELLMAN: So I can organize. THE COURT: And if you'll back up just a little bit --22 23 MR. ELLMAN: Yes. THE COURT: -- Mr. Gordon, so that -- I'm sorry --24

Mr. Ellman, so that that microphone can pick up your voice.

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MR. ELLMAN: I'll turn this a little bit if that's 1 2 appropriate. I don't know if you can. 3 THE COURT: MR. ELLMAN: We'll get the hang of this, eventually. 4 THE COURT: That's okay. 5 MR. ELLMAN: So, Your Honor, we do start this process 6 7 with our initial first day motions. We have four motions on the calendar in the main case today. Three of those are 8 administrative motions. One is a little more operational, 9 which is cash management. I believe Your Honor was provided 10 11 with a binder that has all the papers. THE COURT: I've got it right here. 12 MR. ELLMAN: And so we're going to kind of follow the 13 order that's in that binder. 14 15 And before I get into that, I did want to make a note for the record about service. We did serve all these papers to 16 the best of our ability. In fact, the service in this case was 17 18 broader than you might normally have because we did have the, the TRO proceeding that will follow this and because we were 19 giving notice to such a broad group the notice of this hearing 20 went to virtually, you know, all the, the law firms that 21 22 represent the plaintiffs' bar in this case. So very, a very wide notice, including notice of this 23 hearing. All the affidavits of service are on the, on the 24 docket. I think, if I'm correct, I think it's Docket Nos. 52 25

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and 53 for the service of the motions and 55 and 56 with
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    respect to the service of the notice of the hearing. So I
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    wanted to get that on the record as well.
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             THE COURT: Okay. And I did note the affidavits of
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    service --
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             MR. ELLMAN: Yes.
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             THE COURT: -- on the docket. Thank you.
             MR. ELLMAN: Now Mr. Gordon mentioned this, but we, we
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    have in support of the filing and all of our first day papers a
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    declaration from, from Mr. Woolson, Tyler Woolson, who is here
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    in the courtroom, and is the Vice President and Chief
    Restructuring Officer of the debtor. And because it does
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    support the various motions, I would move that into evidence at
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    the outset. And he is here if, if there are questions of the
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    parties.
             THE COURT:
                         Is there any objection to the declaration
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    of Mr. Woolson being admitted?
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         (No response)
             THE COURT: Then we will admit that into evidence.
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         (Debtor's Exhibit A admitted in evidence)
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             MR. ELLMAN:
                          Thank you, Your Honor.
             So with that, I will move on to the actual motions.
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    The first one is in your binder, I believe at Tab 4, and this
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    is the application to retain Donlin, Recano & Company as
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claims, noticing, and balloting agent. And I'm not going to

really refer to the papers in great detail, but if you have it there and want to refer to those, certainly fine.

Given the size of the case, we believe that it's appropriate -- we have tens of thousands of creditors -- that the administrative burdens that would be placed on the Court and the clerk's office and the, frankly, the debtors in this case, that having a claims and noticing agent is appropriate and, and necessary. It's typical in a large case, as Your Honor, I'm sure, is aware, to relieve the Court of those administrative duties, in particular the clerk's office, to expedite noticing, to streamline the claims process, and promote efficiency.

So we have filed this under the authority in 28 U.S.C. 156(c), Section 156(c), and that section of the, of the judicial Code provides, empowers the Court to authorize the use of outside agents and facilities for administrative purposes.

We believe that provides the authority for this motion. Also, Rule 2002 allows the Court to direct other parties to give notice. We think there's ample authority for the relief.

In the papers you have there in front of you, Your Honor, we did include the engagement agreement. It's dated October 19th and it's attached as Exhibit A. We, we had a process of getting five proposals for the claims and noticing agent. This was, in our view, the best proposal on the economics and by a party that we consider to be very qualified.

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The services that will be provided, I'm not going to It's described in detail in the go into all of them. engagement agreement and I think, in particular, if you look at Paragraph 11 of the application. I think it goes on for maybe three pages of bullets of things that they will do, but just to note a few: serving notices in the case, maintaining the service list in the case, which we'll talk about, maintaining the claims register and they will do that with the supervision and control of the clerk's office, and then coordinate with the clerk's office on things like claims transfers and, and the like. There'll be that coordination back and forth. maintain a case website, which has already been initiated, which is, which is live and available today. And they'll do ballot certification and, when the case is over, they will transfer all the claims to the Federal Archives. And this is a well-established process that has been used in many cases. So those are kind of the overview of the services.

So those are kind of the overview of the services.

There are others in more detail in the papers, but those are the overview.

As far as compensation, Schedule A to the engagement agreement includes their compensation structure. They, they get paid hourly for certain services of the individuals at Donlin. There are fees for certain services like printing and there are storage fees for electronic storage. And those are all laid out.

The other thing that happens, as you might imagine with large mailings there will be significant costs at times. That will be passed along to the debtor. So they will, obviously, pass along the expenses. As far as the process for paying those fees, these will be administrative claims in the case. There are not going to be applications, but they will provide a copy of their

Administrator. So there will be the ability to, to see those 9

invoices not only to the debtors, but also to the Bankruptcy

bills. And again, the debtor will pay all the costs, which is 10

11 what is required by 28 U.S.C. 156(c). The debtor pays the

costs. 12

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The only other thing I'll mention about the payment of fees is they do have a retainer prepetition that is subject to reconciliation. The order will allow them, if signed, to reconcile the pre-petition retainer.

I'd also note, Your Honor, that, that they did file a disinterestedness declaration or certification. That's Exhibit B to the motion. That was signed by Roland Tomforde, who's the Chief Operating Officer of Donlin who's here in the courtroom right there (indicating). And he's, he's available if Your Honor has questions.

There's significant precedent for this type of, of retention, including this District in the Kaiser case and Garlock, and, most recently, in Portraits Innovations, which we

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cited. And so we would ask for it to be approved.
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             The order itself -- actually, I have a -- if I could
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    approach, Your Honor, I have a clipped package here.
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    the four orders I am going to present. These are the
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                 I will tell you in advance that some of them are
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    blacklines.
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    pretty underwhelming because there weren't very many changes,
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    but I did want to provide it.
             So the first one in the stack should be the, the
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    Donlin order and all we did, really, was add the docket number.
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    So --
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             THE COURT: Okay.
             MR. ELLMAN: --there's really, just to show you
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    there's no change.
             The one thing I do want to point out about the order,
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    in particular, other than answering questions about it, I think
    it's Paragraph 15. You will see -- this is in all the
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    orders -- although this is not an ex parte order, we do have
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    the language that's consistent with the Local Rule 9013-1(f)
    that gives parties 14 days to move for reconsideration and we,
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    we just put that in all the orders. We understand that's
    consistent with local practice.
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             THE COURT:
                         Okay.
             MR. ELLMAN: And so unless you have questions, Your
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    Honor, we'd ask for the, the application to be approved.
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THE COURT: Are there any objections? I didn't note

any objections --1 2 MR. ELLMAN: I'm not aware of any, Your Honor. THE COURT: -- on the docket. 3 All right. I will approve the debtor's application 4 for an order authorizing the retention of Donlin, Recano & 5 Company as the claims, noticing, and ballot agent. 6 7 I did have a guestion. I understand that -- and I think this may have been addressed -- but the sort of 8 claimants' matrix had been provided to the Information 9 Technology people with our court and they, while they have 10 11 uploaded it, it's apparently creating havoc in CM-ECF, given the number of claimants who are on that list. I think it 12 exceeded 200,000 claimants. 13 So my question to you is, in light of approving the 14 15 retention of Donlin, Recano & Company, is it necessary for us to try to work around that, or can we just take that off, the 16 creditors' matrix, in other words? 17 18 MR. ELLMAN: In our view, with the approval of the claims and noticing agent, they will become responsible for 19 that list. 20 THE COURT: That's what I heard you say. 21 22

MR. ELLMAN: Unless the Court feels compelled that it needs to have the list for other reasons, the point, one of the points of this application is to empower Donlin to act in this capacity.

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1 THE COURT: Okay. MR. ELLMAN: And they obviously have the list and 2 they're able to, you know, to address it through noticing and, 3 and the like. 4 5 THE COURT: All right. And I understand that there's a PDF of that claimants' 6 7 matrix on the docket and I think there was also some concern 8 that something might be auto docketed and somebody might try to serve it by BNC, which would create quite a bill for the 9 10 bankruptcy court. 11 So I think it would be our great preference to just turn that off and get those out of the matrix. 12 13 That, that makes sense to me, Your Honor. MR. ELLMAN: THE COURT: 14 Okay. 15 MR. ELLMAN: As I mentioned, the point of this is to empower the claims agent to be paid by the debtor, which is 16 17 what the statute requires. 18 THE COURT: All right. 19 MR. ELLMAN: We agree with that Then given your approval and with the 20 THE COURT: 21 approval of this application, I think that's what I will instruct the IT folks to do --22 23 MR. ELLMAN: Thank you, Your Honor. THE COURT: -- as soon as this hearing is over, okay? 24 25 MR. ELLMAN: That makes sense. Thank you.

THE COURT: Uh-huh (indicating an affirmative 1 2 response). Okay. So we'll move on to Tab 5, which 3 MR. ELLMAN: is a motion to approve the filing of the top asbestos law firm 4 list, certain notice procedures, and the case commencement 5 notice. And so there are those three basic kinds of relief. 6 was going to go through each one of them a little bit. 7 First, we're seeking relief on the, on the typical top 8 20 unsecured creditor list, which is required by Rule 1007(d), 9 as in dog. As the Court is well aware, it requires you to file 10 11 the top 20 list, the list of the largest unsecured creditors, which is used, primarily, by the Bankruptcy Administrator to 12 13 form a committee. And here, in this case, what we have, really, are personal injury claimants, asbestos personal injury 14 15 claimants. That's our creditor body. And as Mr. Gordon said, the idea of the case, the 16 17 point of the case, is to move forward towards a 524(g) 18 restructuring and to do that, we believe what will be appointed will be a, an official committee of asbestos claimants 19 consisting of the law firms representing those plaintiffs. 20 And we understand the process, in fact, is well underway. 21 questionnaires have gone out from the Bankruptcy 22 Administrator's Office and there should be a committee in the 23 near term. 24

So with that in mind, what we had proposed and what we

actually filed with our petition was a list of the top 25 firms, law firms, with the most significant representations of asbestos claimants. And we did this based on the volume of cases, the scope of payments we make, and related factors. We tried to make sure that we had a list that covered, you know, was representative. It covered all the types of claims that parties make, which, primarily, means different kinds of diseases, mesothelioma, lung cancer, etc.

And so we're seeking authority to file that list in lieu of the top 20 list, which would not have much on it. And this was done in <a href="Kaiser Gypsum">Kaiser Gypsum</a>. This is not -- this has been done in other asbestos cases and we think it's appropriate.

The second thing we're asking for in this motion has to do with notice procedures for asbestos claimants. And under Section 105(a) and Bankruptcy Rule 2002(m) the Court has the authority to regulate the, the nature of notice. And here, the request is really very simple. It's we would like the authority to serve not the claimants themselves who are individuals, but the law firms who represent them, to the extent they're represented by counsel. If they're pro se, they'll, that's different. But if they're represented by counsel, we want the authority to serve counsel only. We think it's consistent with what the law requires, consistent with our responsibilities under the Professional Rules. That's how, historically, Bestwall's already communicated with, with these

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parties.
          In fact, as we point out in the papers, we don't
really have good addresses with individuals and it would be
very difficult to, to try to find them with no assurance they
would be accurate.
         So, in our view, the, the better form of notice, the
more appropriate form of notice legally is to serve the law
firms, which is what we've been doing so far in this case, and
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we'd ask the Court to approve that relief, as has been done, 8

again, in, in Kaiser Gypsum and in Garlock and other similar 9 10 asbestos cases.

And then last, Your Honor, the third thing this motion asks for is approval of the case commencement notice. That's attached to the motion as Exhibit A. We already have an order from Your Honor -- it's Docket No. 21 -- that suspended the entry of the automatic case --

THE COURT: Uh-huh (indicating an affirmative response).

MR. ELLMAN: -- commencement notice on the official form so we could be here today and ask to use a different form.

Now what we've proposed in that exhibit is based on Official Form 309F. It has, it's been customized for this case, but it has the information, I believe, that that form has on it, plus a little bit of additional information and it's customized for this case, including the fact that we have no bar date. So it mentions that. It, it does talk about our,

you know, the next motion I'm going to present, which is the 1 case management procedures that we, assuming the Court enters 2 them, that we have those so people know about those. 3 But, for the most part, it is an updated and 4 customized version of the official form. We've talked to the 5 Bankruptcy Administrator about this form. She was, found it 6 7 acceptable and once we have the Section 341 meeting date and time and place, we will insert that. And, of course, subject 8 to your Court, Your Honor approving the motion, we will be in a 9 position to serve that within five business days. 10 11 And again, I did hand up a, a blackline, which I think, in this case, we added the docket number and we realized 12 13 we had not referenced the first day declaration. So you'll see an addition on Page 2 of a reference to that. But beyond that, 14 15 it's the same order that we presented with the motion. And with --16 17 THE COURT: Anything further? MR. ELLMAN: That's, that's all, Your Honor. 18 Let me ask Ms. Abel if she wants to weigh 19 THE COURT: in on this motion so it does --20 21 MS. ABEL: This is just as good a point as any, not to hijack the debtor's presentation, but I just wanted to address 22 a point of procedure on the formation of the committee. 23

THE COURT: Uh-huh (indicating an affirmative

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response).

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My anticipation -- we are having a meeting
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             MS. ABEL:
    at the conclusion of this hearing to begin the process of
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    forming that committee, or at least my recommendation for that
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    committee, and we plan to file a motion with the Court tomorrow
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    that would present our recommendation for your review. And I
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    understand from talking with your office that we would schedule
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    that for hearing on September 15th, I mean -- sorry -- November
    15th, at 9:30.
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             So that is, for purposes of the record, for those of
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    you are in attendance, that that is the, the game plan.
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             And otherwise, I don't believe I have anything to add
    to the --
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             THE COURT: Okay..
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             MS. ABEL: -- to the motion.
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             THE COURT: And otherwise, no objection?
             MS. ABEL: Correct, Your Honor.
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             THE COURT: Okay.
                        Thank you.
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             MS. ABEL:
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             THE COURT:
                         And I have set aside Wednesday, November
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    15th, at 9:30, for a hearing on that motion, to the extent
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    that, that one is necessary.
             So mark that date on your calendars, if you need to do
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    that.
             And otherwise, it appears to me that it is appropriate
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    to grant the debtor's motion for an order authorizing it to
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- file the list of the top law firms, approving certain notice 1 procedures, approving the form and manner of notice of 2 commencement of this case. 3 And we'll look for your order in the form consistent 4 with what you've handed up. 5 Thank you, Your Honor. Appreciate it. 6 MR. ELLMAN: 7 THE COURT: Uh-huh (indicating an affirmative response). 8 MR. ELLMAN: So the third item is Tab 6 in your binder 9 and this is the motion I mentioned a second ago to approve 10 11 certain case management procedures. Again, given the size of the case, our view is that 12 13 these types of orders assist in the efficiency and administration of the proceeding. Of course, while ensuring 14 15 that proper notice is given to parties and everyone's 16 substantive rights are not affected, it's, it's intended to be 17 procedural and not affect substantive rights. It's, it's 18 typical to what we have seen in cases. THE COURT: Uh-huh (indicating an affirmative 19 20 response). I know it's typical to some of the case 21 MR. ELLMAN: management orders in this jurisdiction. We have, again, 22 23
  - customized it to use the kind of pieces of other orders that we've used in the past that made sense in this case, in our view.

The authority to enter this order, again Section 1 105(a), Section 1021, which deals with the notice and hearing, 2 Bankruptcy Rule 2002(m), which I mentioned earlier about the 3 form or manner of notices. Also, Bankruptcy Rule 9036, which 4 deals with electronic transmission of service and then Local 5 Rules 1002-2, 5005-1. Again, those deal with ECF and 6 7 electronic filing. So all those are, are relevant to the relief. I would 8 just -- I'm not going -- it's, it's a 14-page order. I'm not 9 going to go through all of it, but I thought I would highlight 10 11 a few things and then, obviously, answer any questions the Court has. 12 So one thing it does is establish omnibus hearing 13 dates so we can consolidate proceedings in this matter on set 14 15 dates. THE COURT: Uh-huh (indicating an affirmative 16 17 response). 18 MR. ELLMAN: We are going to ask in the order, at least as it's drafted, to set up the first three dates -- and 19 we can come back to that -- but we have, we have blanks for 20 that. And we would file an agenda with the Court two business 21 days ahead of the hearing to assist, again, in organizing the 22 hearing. That's the first thing. 23 Second thing, motions practice. Trying to get a 24

routine and a rhythm to the case so people understand what's

coming and how to address it.

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So what the order proposes and, and provides for is 2 motions, along with the initial brief, 21 days before hearing, 3 presuming an omnibus hearing; response to the initial briefing 4 7 days before the hearing; and it provides for replies on the 5 last business day at least 3 days before the hearing. 6 7 that means is for a Tuesday hearing that would mean Friday would be the day you file because three days is a Saturday 8 or -- yes. I think I got that right. 9

THE COURT: Uh-huh (indicating an affirmative response).

MR. ELLMAN: So that, that's the idea for that.

So that's kind of the rhythm of the motion practice. It does not limit people, parties in the case, from seeking shortened notice. It does not impede the ability to seek ex parte orders or no-protest motions under the Local Rules.

THE COURT: Uh-huh (indicating an affirmative response).

MR. ELLMAN: That's all preserved, subject to the other terms of the procedures. Okay. That's --

The third thing it does is to create service lists for the case. We've proposed a master service list, which would include who we see as the major parties in the case, the debtor and counsel, the Bankruptcy Administrator, counsel for New GP, Mr. Gordon mentioned, claims and noticing agent, and then, once

1 | they exist, counsel for the ACC and the FCR.

But on top of that, we expect to be serving parties who file 2002 notices and, obviously, any party affected by the relief, in particular, that's required to get notice, we'll give notice.

The service list will be maintained by the claims agent. It'll be maintained on their website. It'll be available to everyone on request or just by going to the website.

This procedural motion also calls for e-mail service and it does that by virtue of ECF, which already contemplates that. So parties could participate in that. And then people, parties filing 2002 requests for notice are going to be required to submit to that effectively by filing that notice or certifying why they can't get e-mail service. And in our experience, that works very well in cases.

THE COURT: Uh-huh (indicating an affirmative response).

MR. ELLMAN: Clearly, parties who don't participate in ECF don't appear in the case. If they're entitled to notice, they will get paper notice.

THE COURT: Right.

MR. ELLMAN: Because that's what's available.

I also wanted to point out in Paragraph 16, in particular, of this, of this order the large sort of all-party

case notices are not affected. So those will be served, like 1 2 the case commencement notice we talked about, through the mail in the normal course. Notices about the claims bar date, if 3 there is one, notices about the plan, disclosure statement, all 4 that stuff is not affected by the procedures. 5 And I think that's -- there are other, there's other 6 7 things that might be interesting to the Court in the procedures, but those are the ones I wanted to highlight. If, 8 if Your Honor has any questions about it, I'll be happy to 9 10 answer them. 11 THE COURT: I reviewed the motion and, and, and some of the things were of great interest to me, but you have 12 13 touched on the main things that were of interest to me. One thing I will tell you is with respect to the 14 15 omnibus hearing dates --MR. ELLMAN: Uh-huh (indicating an affirmative 16 17 response). 18 THE COURT: -- I went ahead and looked at my calendar -- and I can do this on the record today -- but I have dates 19 once a month to provide you for the remainder of 2018. Because 20 21 I am a planner and I just as soon go ahead and have those dates 22 plotted out. MR. ELLMAN: So not just this year, but into next year 23 as well? 24

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THE COURT:

Right.

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So I can give you those dates right now, if everybody in the courtroom would like to know those dates. It's not that I'll just go ahead and list them off, but would ask that you go ahead and include these dates in the order. Let's see. December 20, 2017, at 9:30. January 18, 2018, at 10:30. I believe that's because we already have a hearing set that morning, which shouldn't take too long. And then going forward, all the other times would be 9:30, but the dates are: February 22, 2018, March 22, 2018, April 19, 2018, May 24, 2018, June 21, 2018, July 27, 2018, August 23, 2018, September 20, 2018, October 18, 2018, November 16, 2018, and December 20, 2018. That just helps me for my own planning purposes. So I'd like to go ahead and get those dates sort of set in stone with the understanding that sometimes those dates won't be necessary, we'll have hearings on shortened notice, and, and otherwise. The only other -- I think most of those dates are falling on a Thursday. MR. ELLMAN: Okay. THE COURT: And again, I am a planner. I like to I like to have as much notice as possible. read. The only other thing I was going to suggest is with respect to filing the proposed agenda. Rather than two business days, ask that that be filed three business days, which would be on the Monday before those Thursday hearings.

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So that's the only other change that I would ask be
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    made to the motion and other than that, I will grant the motion
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    as has been proposed.
             MR. ELLMAN: Thank you, Your Honor.
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             THE COURT: Uh-huh (indicating an affirmative
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    response).
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             MR. ELLMAN:
                          The, the only thing I would mention on
    hearing dates, we may need, as we, again previewing a little
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    bit what we're going to be talking about today, but as we get
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    into the TRO --
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             THE COURT: Right.
             MR. ELLMAN: -- if that is granted, we also have a
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    number of what I call second day motions, motions we filed on
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    the first day that are not scheduled today, that we could
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    schedule for December 20th, but it may make sense to have them
    heard --
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             THE COURT: Right. And I've got a few other --
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             MR. ELLMAN: -- towards the --
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             THE COURT: -- dates in my pocket.
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             MR. ELLMAN: -- we were thinking kind of last -- okay.
    We were thinking end of November, but we can, we can get to
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    that.
                         These are just sort of the omnibus hearing
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             THE COURT:
    dates.
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             MR. ELLMAN: I gotcha. Okay.
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1 | Well, thank you, Your Honor.

And then as far as, again, the blackline, I think this one's fairly unexciting as well. It's, it's the same kinds of changes. We will fill in the, the dates for the hearings, but other than adding reference to the first day declaration, the docket number, and a couple small word changes --

THE COURT: Okay.

MR. ELLMAN: -- it's the same order.

THE COURT: All right. We will look for that order.

MR. ELLMAN: All right.

So that takes us to the, the final of four motions, which is Tab 7. This is the cash management, cash management motion. And it's seeking relief under Sections 345 and 363(c)(1). It really has three components. I'll, I'll go through the three components.

The first is the bank accounts. The Local Rules and the standard operating order contemplate closing all prepetition bank accounts, opening new bank accounts, and that, to us, would be very disruptive and burdensome. It would not help us have a smooth transition to this case. And our bank accounts are at Bank of America, which is, obviously, a strong FDIC-insured institution. It's on the approved list here in this District. And so we, we seek to maintain the same bank account.

And the standard operating order, just as an aside,

has not been entered yet because we're negotiating revisions to that with the Bankruptcy Administrator. Hopefully, we'll have something to present that's consensual, but at this point we're, we're seeking relief to allow us to continue to using the bank accounts.

The second is our cash management system. And the debtor's cash management system was established to help it and its subsidiaries to manage cash and we're going to ask for that system to be approved with a few changes I'm going to describe. And, and this blackline order actually has some stuff in it that's more interesting. So that's, that'll be worth going through.

But it's a pretty simple system. It has three accounts that collect, hold, and disburse money. And so I'm going to go through just the highlights of that system. But before I do that, I wanted to mention a couple of agreements that are kind of important to understanding the system or that impact the system.

One is the funding agreement Mr. Gordon already talked about. It's the source of funding and that has to integrate with our cash management system. It's critical to the company.

The second one which hasn't been mentioned yet, but is attached to our motion as Exhibit B is the cash pooling agreement. And this is an agreement that was entered into by the debtor with certain of its subsidiaries to, to maximize the

them as GP Plasters and Plasters Canada.

efficiencies of cash pooling and managing cash among the group.

And if you have Demonstrative No. 1, Your Honor, that Mr. Gordon used, you'll see the two companies involved are, are GP Industrial Plasters, which is the one right below Bestwall, and then below that the Canadian entity, Industrial Plasters Canada. So those two entities are part of this cash pooling agreement with Bestwall. And I, I think our motion refers to

So with that introduction, I'll talk about the three accounts and how they work at a high level.

So we have a concentration account. That is the central account in the system. That's where incoming cash is collected and that does include the funding agreement cash. When we, we get money from New GP through the funding agreement, it's deposited here. And it's worth noting that under the funding agreement -- and, by the way, that funding agreement is attached to Mr. Woolson's declaration as Annex 2. You can, you can see it there, but I think at Page 5 is the best place to see this. It contemplates we'll keep \$5 million of a reserve and that's so the debtor always has immediate access to some cash without having to ask for the money and get it to be transferred.

So that \$5 million sits in the concentration account and any additional money we ask or seek under the funding agreement that comes in sits in the concentration account.

Other money coming into the concentration account would include dividends or distributions from the subsidiaries. If they make a distribution, that becomes the estate's money. Any payments under services agreements that are paid to the estate, that's the estate's money. It sits in the concentration account.

Then the third thing is the cash that is not the estate's cash. It's the cash of GP Plasters and Plasters

Canada that through cash pooling they, they keep in the cash, the concentration account to be managed by the parent. That money is also in this account, but it's not the estate's money. It just, it's held there.

And so the way that cash pooling works for GP
Plasters, the immediate subsidiary, they have a, an automatic
sweep every day of the money that's in their main account. So
when they get money at the end of the day, it sweeps up and it
ends up in the concentration account of Bestwall. Bestwall
accounts for every dollar. They keep strict records. If, if
Plasters needs money, it makes a request, which is, basically,
an electronic request. The money moves back down the chain to
be used by the subsidiary. And they can only get money that is
their money that happens to be in the concentration account.
There's no loans. There's no advances. If the subsidiary, GP
Plasters, needs money that isn't available in the concentration
account, they have a revolving line of credit with New GP.

So on this, on this chart to the right of Bestwall, they have, they get money from here. Doesn't involve the debtor. Comes directly from that.

And very similar for Plasters Canada, which is the, the second-tier subsidiary, except it's not so automatic.

There's no sweep arrangement. Plasters Canada, when they have extra money, excess cash, they will send it up the chain, again a more manual system. It'll be held in the concentration account. If they need money, they ask for it. It gets sent back down. Again, no loans, no advances. And if Plasters Canada needs money, they also have, you know, on this chart, they have their own, you know, relationship with New GP and they'd get money that way. So the only thing they get from the estate is their own money.

So that's how the concentration account works.

The other thing I'll mention about the concentration account it, it is not typically used for disbursements except in one situation, which is wire transfers. So wire transfers can leave that account. But for everything else, they have a disbursement account. That's the second of their accounts. That's managed by a company called Pace Claims Services LLC and that pays everything out, anything that's not by wire transfer. That would be all the professional fees. It all goes through there. That's a zero-balance account. It doesn't hold money. It doesn't keep money. If they're going to make a disbursement

of a hundred dollars, the hundred dollars comes in and goes back out.

And then the last account is what we call a segregated account and this is just holding money. This is \$15 million. That is part of the initial funding of Bestwall and it's being held to help fund the 524(g) trust. That the expected use of this fund, of this money.

So the changes that we discussed with the Bankruptcy Administrator pretty much all go to the 345 waiver and how we're going to deal with the fact that if we have \$15 million in the account, that's obviously well above the FDIC insurance limit. And so we've agreed to do a couple of things that are, when we get to the order, are reflected in the order.

So first thing is that segregated account. All of the money in that segregated account, the \$15 million that's from the initial funding of the company that we're just holding, all that money is going to be invested in Treasuries, effectively backed by the full faith and credit of the United States.

Every dollar in that account's going to be addressed through an investment in, in Treasuries.

In the concentration account, you may recall I mentioned the \$5 million of reserve money we're keeping in there. We've agreed with the Bankruptcy Administrator to put half of that, well, I should say, not less than half -- we could put more -- but not less than at least half of that

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money, \$2-1/2 million, also into Treasuries. Now the money that will not be in Treasuries will include the subsidiaries' money, the Plasters Canada and GP Plasters, not the estate's money. We're not going to touch that money. It's just going to stay in the account and move back and forth as needed. And any -- you know, the, whatever part of the reserve we don't put in there and any additional cash coming in will not go into the Treasuries. It'll be sitting in that account, but they will be subject to a program with Bank of America where they will collateralize the amounts in excess of the FDIC limits. And the order provides for an ongoing, ongoing notice process with the Bankruptcy Administrator's Office to see how much the balances are in there to make sure we're within the collateral limits. If there's an issue, we'll address that at a later time. But --THE COURT: Uh-huh (indicating an affirmative response). MR. ELLMAN: -- for now, we believe this will be sufficient to protect all the money. The Bankruptcy Administrator seems satisfied with that.

The only other part of the, of the cash management system I think worth mentioning is, as you'll see in, in the order and the motion, we're asking to pay the bank fees and do some sort of basic things that banks always require us to do to make the system work. They know they can charge our fees.

63 They know if we tell them to pay a check that it's okay, that 1 they're not going to get in trouble. 2 And with all -- with all those -- with those changes 3 and those additional points, we ask for the system to be 4 approved, again similar to what's been done in other cases, 5 like Kaiser Gypsum, like Garlock, in this District as an 6 7 ordinary-course practice. And then there's one last thing we're asking for in 8 this motion, a third form of relief, which is pretty simple, 9 which is not to have to put the DIP, you know, DIP designation 10 11 on business forms, etc., etc. And we have made one change to that in consultation with the Bankruptcy Administrator's 12 13 They're fine with us not putting DIP language on our business forms and checks, but they did ask that we add to the 14 15 signature cards with the bank for each of the accounts the clear designation debtor in possession, which we have done. 16 And that is reflected in the order as well. 17 18 THE COURT: Okay. MR. ELLMAN: And so it might be worth just flipping 19 20 through the order 'cause there are a few changes in this order. 21 I can point out where they are. 22 THE COURT: Okay. And then if you have any questions. 23 MR. ELLMAN:

Page 2 is just docket numbers and small changes. The, the real meat of it is on Page 3 --

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THE COURT: Uh-huh (indicating an affirmative response).

3 MR. ELLMAN: -- which is Paragraphs 4, 5, and 6.

Paragraph 4, in addition to referring to the changes that are in 5 and 6, does make clear that the subsidiary cash is not property of the estate. I just wanted to make sure that was very clear.

And then Paragraphs 5 and 6 deal with the investments in the Treasuries in the two different accounts. Paragraph 5 deals with the segregated account. Paragraph 6 deals with the concentration account and it also includes the keeping, the provision about keeping the Bankruptcy Administrator informed on a monthly basis. That's, that's in those two paragraphs.

And then if you look at Paragraph 10, that includes the language about the signature cards that I mentioned.

And the last change I wanted to mention is in

Paragraph 16. And in Paragraph 16 all that really does is

makes it, makes it clear that we can enter into the broker's

standard agreement, which is the thing that allows us to invest

in Treasuries. We've shared a copy of that with the Bankruptcy

Administrator. She was fine with the form of agreement. I

think it's just their form. I don't think we have any

particular ability to, to change the form, but, but it was in

the form acceptable to the Bankruptcy Administrator.

So with those changes, we'd ask for the order to be

1 | entered, Your Honor.

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THE COURT: All right. Let's let Ms. Abel speak for

3 herself. It's usually at this point.

MS. ABEL: Mr. Ellman has covered our issues and we've worked on the form of order over the last several days. And so his presentation covers our issues.

THE COURT: Okay.

with all of that, then, I will grant the debtor's motion for an order approving the continued use of its bank accounts, granting the waiver of the requirements of 345(b), and authorizing the debtor's bank to charge certain fees and other amounts consistent with the changes that you've noted on the record as well as have been blacklined in the proposed order that you handed up.

MR. ELLMAN: Thank you, Your Honor.

THE COURT: Thank you.

MR. ELLMAN: With that, I'll turn the, the lack of podium back to Mr. Gordon to talk about the TRO.

THE COURT: All right.

You know, we're constructing an annex and we'll start doing that, apparently, in the spring, which will give us an opportunity to design new courtrooms, which there will be many of, apparently. But one of the things they have talked about is putting a podium in all of the courtrooms, one that can be taken in and out.

So it may be a few years down the road, but, if you 1 wait long enough, we'll get that podium for you. 2 MR. GORDON: Well, I think the good news, Your Honor, 3 is it's hard to slouch up here. 4 5 That's right. THE COURT: MR. GORDON: So, Your Honor, if I could, with your 6 7 permission, I'd like to take up our request for the entry of a 8 temporary restraining order. THE COURT: Uh-huh (indicating an affirmative 9 10 response). 11 MR. GORDON: So, Your Honor, by this motion, at least as it relates to today, we seek the entry of a temporary 12 13 restraining order under Section 105(a) of the Bankruptcy Code extending the automatic stay to enjoin the continuation or 14 15 commencement by the plaintiffs. And I should pause there for a 16 second 'cause I find this very confusing. 17 When I'm using the "plaintiffs," I'm talking about the 18 plaintiffs in the asbestos cases against Bestwall. Unfortunately, 'cause we had to file an adversary proceeding, 19 they're referred in the papers as "defendants," but for 20 purposes of today I think it's probably easier if I call them 21 plaintiffs. 22 23 THE COURT: I'm with you. MR. GORDON: 24 Okay. So we seek to enjoin the continuation or commencement 25

of any action by the plaintiffs seeking to hold the debtors -well, I should say, various protected parties -- liable for
asbestos-related claims for which the debtor, or Bestwall, is
responsible.

So again, to say that again, this is just to restrain or enjoin the continuation or commencement of asbestos-related claims against protected parties in situations where those claims are actually claims against the Bestwall entity. And again, to pause here. The protected parties list, which we've appended to the motion includes the entity we referred to this morning as New GP. It also refers to the entity we referred to as Old GP and then we've also included in the list all domestic subsidiaries of New GP. We've included the subsidiaries of Bestwall and then we've included the companies up the chain from Bestwall, up the ownership chain, all the way up to the top, which is Koch Industries at the top, is the ultimate parent company.

So there's two aspects of the relief. One is this request for a 105(a) temporary restraining order. The other is for a declaratory judgment -- this is in the alternative -- for a declaratory judgment under Section 320, 362(a) determining that the automatic stay applies of its own force to the litigation of these claims. And again, I'm going to call them Bestwall Asbestos Claims in an effort to be less confusing about this.

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In support of the motion, Your Honor, we're offering the declaration of Mr. Woolson, which was put into evidence in connection with Mr. Ellman's motions. We're also offering the declaration of Mr. Mercer, who you met at the outset of the proceeding. He's the Chief Legal Officer of the debtor. So before I forget, Your Honor, I'd like to move those declarations into evidence at this point in support of our request for the entry of a temporary restraining order. THE COURT: Any objection to the Court admitting those declarations into evidence? (No response) I don't see that there are any. So I'll THE COURT: admit both of those declarations into evidence in the adversary proceeding. (Debtor's Exhibits A and B admitted in evidence) MR. GORDON: Thank you, Your Honor. THE COURT: Uh-huh (indicating an affirmative response). MR. GORDON: Your Honor, the relief we're seeking has been routinely granted in every, literally every asbestos chapter 11 case, or at least I'm aware. It's becoming a theme here this morning, but, or this afternoon, but it was granted by Judge Hodges in Garlock and it was granted by, this relief was granted by Judge Whitley in the Kaiser Gypsum case. And I think these requests are routinely granted in chapter 11 cases

because, frankly, absent the relief, Your Honor, the central
purpose of the case, which is to achieve a comprehensive
resolution of all asbestos claims, would be defeated. And what
I mean by that is if we didn't get this relief, literally the
plaintiffs would have the ability to litigate and attempt to
recover on their claims in a piecemeal fashion outside of this
Court, which, in our view, completely undercuts what we're here

for, which is to have all these claims brought into this court, comprehensively resolved here, and resolved in an equitable or

10 uniform way.

So again, I think, absent the relief, it's hard to have, it's hard to pursue the objective that we would want to pursue in this case and that's why I think these have been routinely granted.

So I'm not going to, Your Honor, go back over the facts I went over before, but, obviously, we're in a situation where we have tens of thousands of pending claims. We have a situation where as a result of the corporate restructuring the debtor is the entity that's solely responsible for those claims. We've advised, or prior to the time we filed we advised the plaintiffs' bar generally in the tort litigation that, in fact, this restructuring had occurred and that the debtor was the entity solely responsible for the claims.

Nonetheless, the claims were continuing in the tort system, both against the old entity, Old GP, as well as there are

1 efforts underway to amend or to sue New GP in these cases.

2 And, in fact, I think at the time we filed there are over 150

3 cases already where claims were being asserted against New GP

4 | and, of course, in virtually every other case claims are

5 | continuing against Old GP.

And I will say in that respect, Your Honor, I learned something new in terms of litigation and that is there's a Federal Rule of Civil Procedure, 25(c), which Your Honor may be familiar with, but it basically provides, as I recall, that if the interest of the defendant is transferred during a proceeding, it's our, you know, an existing proceeding, basically the party, the plaintiff, can continue against the entity that was originally named. So litigation can continue against the named party even though that named party may have transferred its interest during the course of the case. And there are state law equivalents, I think, in virtually every state court, or at least in many of them that provide the same thing.

So it's not unusual that the cases would proceed against the old entity and, in fact, we didn't resist that, frankly, in the litigation when the efforts were continuing in that regard.

We believe, Your Honor, the automatic stay applies to all the protected parties, including Old GP and New GP. But nonetheless, we're asking the Court for the relief today either

1 | through the TRO or a declaratory judgment because we believe,

2 Your Honor, that we need clear quidance to both the plaintiffs

3 and to the state courts that all efforts to pursue Bestwall

4 Asbestos Claims, whether against the debtor, Old GP, New GP,

5 any of these other affiliates. All those efforts, all those

6 | claims would be stayed.

So, Your Honor, there's two principal bases on which we seek the relief. The first, as I indicated, is pursuant to Section 105(a) of the Bankruptcy Code. We cite in our papers the A. H. Robins case, which has a discussion about 105. It recognized that courts have broad authority under Section 105, as it said, "to enjoin parties other than the bankrupt from commencing or continuing the litigation." It also found that the injunction as to third-party litigation is appropriate for "the failure to enjoin would affect the bankruptcy estate and would adversely or detrimentally influence and pressure the debtor through those third parties."

We think that's exactly what would happen here. As I indicated earlier, if the relief were not granted, our ability to achieve our objective in this case, the comprehensive resolution of all claims, would be utterly thwarted and we believe as well, Your Honor -- and you'll see this in the Mercer declaration -- that the debtor would be distracted having to participate in these cases. It would feel pressure to defend these claims in other courts across the country.

Your Honor, the -- it -- the consideration of the traditional injunction factors, the four factors, in our view, clearly demonstrates our entitlement to a temporary restraining order.

Factor No. 1 is the reasonable likelihood of successful reorganization. We are obviously at the very outset of the case. Of course, we feel very strongly that we'll be successful. You probably wouldn't be surprised by that, but we do think at this point there's reasons to be optimistic about getting to a successful result. First of all, Your Honor, I, I think the debtor has the exact array of issues for which Section 524(g) was specifically designed and it was designed for exactly this kind of case, a company who's beset by, you know, literally tens of thousands of claims with a long future in sight in terms of the continuation of those claims.

In addition, we have an entity that we believe -- and I think it was made clear, hopefully, through my recitation of the assets of Bestwall -- that it clearly has the financial wherewithal to fund a trust, or it has the sources available to fund the trust. It's got its own assets, its own business, plus it has, obviously, the funding agreement as well.

Moreover, Your Honor, I think there's reasons to be optimistic because many other similarly situated companies have filed chapter 11 to establish a Section 524(g) trust. All of these companies were in similar circumstances. Many of them, I

think, had fewer claims, probably, than this company. Some probably had more, but in many, many of those cases I think the large majority of those companies were successful in confirming 524(g) plans of reorganization and establishing a trust for the payment of asbestos claims.

So I think the first factor we can clearly satisfy.

The second factor is an imminent risk of irreparable harm. I'd say here, Your Honor, this risk is significant. We pointed out in the papers -- and I think it's again in the Mercer declaration -- that there's a contractual obligation on the part of the debtor to indemnify New GP against Bestwall Asbestos Claims. That obligation was undertaken as part of the divisional merger that I described to Your Honor earlier.

We think, Your Honor, it's also likely that there are common law obligations that the debtor would have to other affiliates if those affiliates were also sued on Bestwall Asbestos Claims. And remember, these would be affiliates that never manufactured or sold a Bestwall asbestos-containing product. The only entity that has that liability is, is Bestwall.

So, Your Honor, because we have these indemnity obligations a judgment against a protected party would, would basically have the effect of fixing the claim against the debtor. Because there, if you take a claim that's unliquidated or disputed, it will be turned into a fixed claim that would

1 | then be asserted against the estate by virtue of the

2 | indemnification obligation. And when you think about that,

3 Your Honor, it really means the debtor is, effectively, the

4 | real party defendant in those cases and if the stay weren't in

5 place, in effect, the benefits of the automatic stay would be

6 eliminated from the standpoint of Bestwall.

In addition, Your Honor, we tried to point out that allowing these claims to proceed in other courts against these protected parties would create collateral estoppel and res judicata risks, but also create risks of evidentiary prejudice. There could be fact findings made in those cases that might ultimately be binding on the debtor.

Further, Your Honor, as I think I alluded to earlier, we have a significant concern about the diversion of personnel that we think are key to this process. We believe because of the potential impact of this litigation, if this litigation were allowed to proceed against the protected parties, the debtor would have no choice but to participate in the litigation. That means, among other things, formulating defense strategies, defending depositions, producing documents, preparing witnesses, and all other types of litigation-related tasks. Mr. Mercer and his team would be required to spend, potentially, a significant portion of their time managing and defending these claims that are proceeding in other courts around the country. And, you know, as we pointed out again in

the papers, his team was consumed by the defense and management of these claims prior to filing and if, if the door is allowed open here, we believe that that's going to occur again as we move forward and that will harm our ability to do what we need to do in this case, which is to ultimately reach a 524(g) resolution.

Further, Your Honor, we believe that the irreparable harm to the debtor substantially outweighs any prejudice to the defendants. First of all, Your Honor, the, the claims against the debtor are already stayed. So we already have, the bulk of the claims would be stayed, anyway. In addition, Your Honor, we would submit that it's very certain that the claims against Old GP are stayed as well because, if you think about it, Your Honor, although lawsuits are continuing against Old GP, it doesn't exist any longer and, therefore, those lawsuits could only have one purpose, which is to establish liability against Bestwall. And so we think the stay already applies there.

So, in fact, there's already a stay in place for the large majority of claims and so we're already seeking -- all we're doing is seeking to expand that to make certain that nobody's out in front of anyone else, that everyone's in the same place, that ultimately these claims can be treated in an equitable and uniform manner.

The other thing I would, that we tried to point out in the papers, Your Honor, that although some plaintiffs may be

delayed -- you know, there may be trials upcoming in the near 1 In their efforts to recover from the debtor, typically 2 these cases involve multiple defendants. So we didn't want 3 Your Honor to at least understand that notwithstanding a delay 4 here, they would still have the ability to pursue other 5 defendants in the tort system. They would still have the 6 7 ability to pursue bankruptcy trusts, to the extent they have claims against those trusts. The stay would just be limited to 8 claims against Bestwall or, you know, claims related to, claims 9 against other parties related to the Bestwall liability. 10 11 Further, Your Honor, we would submit, you know, based on a long time, a long history of, of experience, that the 12 litigation in the tort system is, in and of itself, 13 inefficient. It's uncertain. It does, in many cases, take 14 15 considerable time and, of course, we're, we're striving to get to the end here with a trust that will process and pay claims 16 17 pursuant to trust distribution procedures that are typically 18 put together by the representatives for the claimants. And those will, of course, cover the claims of future claimants who 19 haven't even filed claims yet. So there won't be any delay 20 21 with respect to them. Moreover, Your Honor, the litigation against the 22 protected parties poses the risk that the holders of current 23 claims will receive recoveries -- I kind of covered this before 24

-- but will receive recoveries different from what the

remainder of the claimants would ultimately receive under the trust distribution procedures in a trust. And again, part of the idea here -- and I think it's fundamental to bankruptcy, generally -- is to achieve a resolution that fairly and uniformly treats all claimants who are similarly situated and that would be undermined, I think, if the stay were not in place.

The other thing I'd just point out on this, in balancing the relative harms, you know, the injunction's only temporary. The TRO, in particular, is only temporary. It's only, maybe, 14 or 28 days, depending on what, or somewhere in between, depending on what Your Honor rules, if we get to that point. But it only halts the litigation until the point we get to a chapter 11 plan. It doesn't cut it off, altogether. It doesn't eliminate a source of funding. The source of funding is there. It's just a question of how these claims ultimately get resolved and what way will they be processed and paid at the end of the day pursuant to a resolution reached with the parties.

So we would submit, Your Honor, although there will be, invariably, some delay to certain claimants, that delay to some claimants will be far outweighed by the prejudice to us if, in fact, we don't really have a case in the sense that, although we're trying to comprehensively address claims here, at the same time we have to defend claims elsewhere.

And, Your Honor, I said it before, but I'll say it again, but I think it's relevant here. We are committed to moving as fast as we can in this case. You know, we recognize that in many cases it takes a while, but, hopefully, here, and we're going to do our best to try to get to a resolution as fast as we possibly, possibly can.

So again, we think we prevail on the third factor.

And then the fourth, Your Honor, is that the relief further the public interest in ensuring a successful reorganization. Again, I think this goes back to what I said before. Purposes of the case is to get to a comprehensive resolution. That purpose would be in severe jeopardy if, in fact, we couldn't address all the claims here, but, instead, have to go outside of this court.

So, Your Honor, in short, I think it, we believe it's very clear that all four injunction factors would support the entry of a temporary restraining order to the extent requested in the motion.

And then, just briefly, Your Honor, alternatively, we're asking Your Honor to consider entering a declaratory judgment that the automatic stay applies of its own force to prohibit prosecution of Bestwall Asbestos Claims against the protected parties. I've already talked about Old GP. I think it's clear because it doesn't exist anymore. The claims against Old GP are stayed because there can't be any other

property of the estate.

purpose for pursuing those claims except to pursue a claim

against Bestwall. And then as to the others, we think, Your

Honor, it's, it's clear, or at least there's a very good

argument that the claims are stayed because the types of claims

that would be asserted against those protected parties will be

And we laid this argument out in the brief, but when you think about the types of claims that would likely be asserted in order to impose the liability on a party that didn't manufacture or sell Bestwall asbestos-containing products, you're talking about alter-ego claims, which have been found to be property of the estate. You're talking about successor liability claims that are found to be, have been found to be property of the estate. You're talking about fraudulent transfer claims that have been found to be property of the estate. And in the case of fraudulent transfer claims, a number of those have already been filed, were already filed in the tort system against New GP before this case was initiated.

And I'd also point out in the case of fraudulent transfer claims I suppose you could argue whether those are property of the estate, but whether they are or they're not I think it is clear that it's the debtor that has the standing to bring those claims, anyway. The individual creditors don't have the standing during a bankruptcy to pursue fraudulent

transfer claims against another party.

So we think for that reason that the automatic stay, there is a, there is a strong basis to find that the automatic stay applies of its own force.

In addition, the one other thing I'll say about the automatic stay, we've got the A. H. Robins case as well and the A. H. Robins case, although, ultimately, I think a 105(a) case, has a number of statements in there that suggest, I think, a view of the Fourth Circuit that, in fact, the stay would apply in situations like this. The court did talk about the stay applying in a situation where a third party had an absolute indemnity from the debtor, very similar to what we have here. In fact, I think the court said, "To refuse the application of a statutory stay in that case would defeat the very purpose and intent of the statute."

So I think there's a basis there as well under the, just the language in <a href="Owens Corn">Owens Corn</a>, language under <a href="A. H. Robins">A. H. Robins</a> -- it's been a long day. At least I was in the asbestos world. I could have come up with something a lot worse than that.

So, Your Honor, I think, ultimately, at the end of the day, whether Your Honor relies on the Court's broad 105 power or whether you conclude that the automatic stay applies of its own accord, we would submit that the relief requested should be granted and it should be granted, primarily, because, if it's not, we're going to have a hard time even getting out of the

starting gate in terms of what our ultimate objective is, which is to achieve a total resolution of all the claims.

And then finally, Your Honor, I'd just say with respect to the temporary restraining order the need for this relief is immediate, given the number of claims we have, literally with 22,000 active cases. Activity's occurring on a daily basis in the tort system. We have hearings set almost daily, answer deadlines daily, discovery deadlines, and the like. So there is an immediate need for the relief.

And also, I think, Your Honor, it's clear that, again, we would be compelled, the debtor would be, feel compelled to actively monitor and participate in these claims if, in fact, that relief were not granted.

And then lastly, Your Honor, I just wanted to point out the notice -- Mr. Ellman alluded to this -- but we did give notice to all the law firms of which we're aware, literally the whole list of law firms. We did it by overnight mail and we served it twice 'cause we served the papers initially and then once we had the order approving the expedited request for a hearing, we served it again.

So we believe we've had, even though it's a very short time period, we believe we've had very fulsome notice under the circumstances.

So, Your Honor, we would request that you enter the temporary restraining order that we've asked for.

THE COURT: With respect to the entry of a temporary 1 restraining order, I don't know if you want to go ahead and 2 talk about a continued hearing on -- and I think consistent 3 with, frankly, what Judge Hodges and Judge Whitley did in the 4 Garlock case and the Kaiser case, I'll grant the debtor's 5 motion for a TRO -- but with respect to a continued hearing on 6 7 a motion for a preliminary injunction, what were your thoughts about that? 8 MR. GORDON: Well, in the papers we actually ask you 9 to consider going beyond the 14 days. 10 11 THE COURT: Right. MR. GORDON: And we have the right to request it for 12 13 To us, the, the principal concern there is that the committee should be in place and ideally, the future 14 15 claimants' representative should be in place. Because, obviously, Your Honor will want to hear their views with 16 17 respect to this relief. It's very important to the overall 18 case. And so we were proposing to, to give us 28 days to 19 make sure not only is the committee in place, but it's retained 20 professionals and is ready to go. And that might also give us 21 enough time to have a future claimants' representative in place 22 with counsel as well. 23 Otherwise, though, you know, we can work with that, 24

Your Honor. We, we just can't really have a gap. We need to

1 | have the relief and, you know, we can take the hearing again

2 | whenever appropriate. But we thought more time might be

3 helpful to the plaintiffs.

THE COURT: Okay. And, and I agree.

And I, and I think the other sort of cause for extending the TRO beyond the 14 days is just the fact of the time of year that this case has been filed and the shortage of hearing dates and special settings we already have.

MR. GORDON: Okay.

THE COURT: So in that regard, as I told Mr. Ellman, I had dates in my back pocket. And December 5th, I think, is 28 days and so would go ahead and I think it will be appropriate to have the hearing on the motion for a preliminary injunction on December 5th, at 9:30.

MR. GORDON: All right.

Your Honor, one other thing, if I could, I should mention is that we've had conversations today with Ms. Ramsey -- and I'm sure she will speak for herself at some point here -- but she requested certain changes be made to the form of order itself. And primarily, she raised concerns about proposed fact findings that, that we had in the order for fear that those might become binding at a hearing on a preliminary injunction. That wasn't the intent, but we're certainly prepared to accept her, her changes and, and eliminate some of those findings.

So I do have a proposed form of order that --1 2 THE COURT: Okay. MR. GORDON: -- I can provide at the appropriate time 3 that has the redline. 4 THE COURT: Okay. All right. 5 6 Ms. Ramsey. 7 MS. RAMSEY: Thank you, Your Honor. Natalie Ramsey for the law firms of Simmons Hanly Conroy and Kazen, McClain, 8 Satterley & Greenwood. 9 Your Honor, as Mr. Gordon said, with the changes that 10 11 the debtor has agreed to make, my clients consent to the entry of the temporary restraining order requested today. 12 recognize the case is very new. This is the third business day 13 of the case. There isn't a committee in place yet. There has 14 15 been no discovery provided yet by the debtors and my clients and many of the other claimant representatives are still coming 16 17 up to speed on the case. But we did want to make clear to the Court today that 18 although we're not objecting to the interim relief that is 19 sought here, until a committee is in place and can address 20 this, this fully we are concerned about many of the things that 21 Mr. Gordon has represented to the Court today and is contained 22 in the preliminary filings made by the debtor. 23 As reflected in the first day pleadings and in 24

Mr. Gordon's remarks, this case has been carefully planned from

1 the specific manner in which Georgia-Pacific was taken to

2 | Texas, reordered, sent, part of it sent back here, part of it

3 | sent back to Delaware, to the selection of this forum for the

4 bankruptcy case, to the indemnification and funding agreements

5 between New GP and the debtor. All of that suggests that a

6 great deal of thought and legal strategy has gone into the way

7 | that this case has been filed and my clients are concerned

8 about the path that this case has taken.

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THE COURT: Uh-huh (indicating an affirmative response).

MS. RAMSEY: 105 injunctions are standard in asbestos cases to extend the stay and provide the debtor with an opportunity to reach a consensual deal, but this case presents very unique facts and we think they are facts that require exploration and we expect that what the Court may find coming down the road, either in connection with this adversary or in some other pleadings before the Court, are challenges to the corporate restructuring that have taken place and we wanted to make sure that the Court was aware today that the consent and the silence that you're hearing with respect to the TRO was not an indication that people are comfortable with the way that this case has been planned and proceeded and filed.

THE COURT: Okay.

MS. RAMSEY: Thank you, Your Honor.

THE COURT: Uh-huh (indicating an affirmative

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   response). And duly noted.
            Having said that, though, you've reviewed the order
2
   that's been proposed by Mr. Gordon with the blacklined changes
3
   and are okay with that or --
4
5
            MS. RAMSEY: I, I have not seen the order, Your Honor.
   I have discussed it with Mr. Prieto and we went through the
6
7
   changes.
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- 8 THE COURT: Okay.
- MS. RAMSEY: I'll take a quick look now. 9 There
- 10 weren't --
- 11 Mr. GORDON: Your Honor, may I approach?
- THE COURT: Yes, sir. Thank you. 12
- 13 (Pause)
- MS. RAMSEY: Yes, Your Honor. This reflects the 14 15 changes we agreed to.
- 16 THE COURT: Okay. All right.
- 17 Then, again, having granted the motion, Mr. Gordon,
- 18 we'll look for you to upload the order with those proposed
- 19 changes.
- MR. GORDON: Would you like a clean version before I 20
- 21 leave or --
- 22 THE COURT: No, sir.
- 23 MR. GORDON: Okay.
- Thank you. 24 THE COURT:
- MR. GORDON: Got lots of extras. 25

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THE COURT: And I think that does leave us, then, with
 1
    the debtor's motion for approval of service procedures for
 2
 3
    summons and complaint.
             MR. GORDON: Could we have a second, Your Honor?
 4
             THE COURT: Yes, sir.
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             We can take a brief recess, actually.
 6
 7
             MR. GORDON: Okay.
             THE COURT: And we will be right back.
 8
         (Recess from 3:49 p.m., until 3:55 p.m.)
 9
10
                              AFTER RECESS
11
             MR. GORDON:
                          Your Honor, you caught me by surprise on
12
    that. My apologies.
13
             THE COURT:
                         That's all right.
                          I know one of the people to my left is
14
             MR. GORDON:
15
    responsible for that gaffe and we'll -- we'll -- we'll track,
16
    we'll track that down later.
17
             So, Your Honor, this is just a straightforward motion.
18
             THE COURT: Right.
             MR. GORDON: We, we've done this, I think, in every
19
    case and I think the plaintiffs' bar prefers this. We're just
20
21
    asking you to approve it. We can send this, you know, we can
22
    serve just the counsel as opposed to the plaintiffs themselves
    and then counsel will take, take care of that.
23
             THE COURT: I --
24
25
             MR. GORDON: But it's pretty straightforward.
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THE COURT: I figured that's what you'd say, but I 1 thought you might want to argue the motion. 2 And I will grant the debtor's motion in the adversary 3 as well for approval of service procedures for the summons and 4 complaint. 5 And I do think that that addresses all of the matters 6 7 that are on today's calendar. Unless, Mr. Gordon -- I think Mr. Ellman sort of forecast, perhaps, there might be a need or 8 a request for other hearing dates. And so I'll hear from you 9 10 in that regard. 11 MR. ELLMAN: Your Honor, I think that we do have three other, I believe it's three other motions pending --12 13 THE COURT: Uh-huh (indicating an affirmative response). 14 15 MR. ELLMAN: -- that are, again what I would call second day motions, filed on the first day but to be heard on a 16 17 subsequent hearing day. And so we would like to get a, a date on the calendar 18 for those motions. It could be December 5th, which is the date 19 you mentioned. I don't know that I have the time of day of 20 that hearing on the, on the 5th of December. 21 9, that would be 9:30. 22 THE COURT: 9:30. We could use that date. 23 MR. ELLMAN: You also mentioned November 15th, but that may be, may 24

make more sense to wait until after the committee is in place

1 for these three motions. So if it makes sense to Your Honor, I think we could 2 use December 5th as the -- we could notice those three motions 3 4 for that date. 5 THE COURT: Okay. MR. ELLMAN: It's not an omnibus date, but it, it 6 makes sense to me to get those motions heard. 7 8 THE COURT: I agree. Unless I hear objection, strenuous objection by 9 somebody right now, I will go ahead and set aside December 5th 10 11 for hearings in this case, okay? 12 MR. ELLMAN: Thank you. THE COURT: All right. I believe that that takes care 13 of the matters that we have on the calendar for today and we 14 15 will look to see you back, some of you, all of you -- I don't know -- a week from -- well, I quess it would be November 15th, 16 17 at 9:30. So safe travels to all of you. 18 With that, we will recess. 19 Thank you. (Proceedings concluded at 3:58 p.m.) 20 21 22 23 24 25

1	<u>CERTIFICATE</u>
2	I, court approved transcriber, certify that the
3	foregoing is a correct transcript from the official electronic
4	sound recording of the proceedings in the above-entitled
5	matter.
6	/s/ Janice Russell November 10, 2017
7	Janice Russell, Transcriber Date
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